



LRSF & LINES OF EFFORT

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HOUSING

PURPOSE

This LRSF works to assess preliminary housing impacts and needs, identify currently available options for temporary housing and plan for permanent housing. Ongoing work includes aligning community housing recovery plans with interim housing needs, assessing options for permanent housing, and define timelines for achieving a resilient, accessible and sustainable housing market. This will ideally establish a resilient and sustainable housing market that meets the needs of the community, including the need for accessible housing within the specified timeframe in the recovery plan

OBJECTIVES

- Rehouse impacted individuals and families as quickly and safely as possible so that people can remain in the area. This will be completed by coordinating with regional and state programs to provide assistance and funding.
- Implement mitigation actions, as part of the recovery process, when possible, to reduce future risk.
- Stay out of response mode while engaging local resources, bringing in state and national partners and supporting the beginning of housing recovery. Success in these objectives includes a smooth transition from sheltering to transitional and permanent housing, activation of programs to support survivors and disaster recovery centers and the deployment of technical assistance to support local government functions, where possible.

LINES OF EFFORT

- Short-term Housing
- Long-term Housing
- Mobile Homes and Rentals
- Codes and Permitting

COORDINATION

The work of the Housing LRSF is tightly connected to the Economy LRSF. If the event displaces large numbers of local workforce and/or local businesses, it will require extensive data sharing and priority setting to ensure that housing for workforce is coordinated with small business support.

HOUSING LRSF TASK CHECKLISTS

Pre-Fire Activities

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

HOUSING LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
 - Summary of the recovery organization and active committees
 - Involvement of outside agencies, stakeholders, and organizations
 - Review current incident updates, plans and recovery plans
 - Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
 - Identify impacts to housing stock, short term and long term housing needs and displacement and relocation data
 - If the disaster receives a federal declaration, coordinate with FEMA to implement short and long term housing solutions
 - Collaborate with private sector entities to identify solutions for short term and long term housing
 - Collaborate with the nonprofit community to identify housing solutions and address the needs of those displaced
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity
- Use damage assessment data to identify the degree of impacts to residential areas
- Compare damage assessment data with pre-disaster housing inventories to estimate the needs for rental units, single family homes, and multi family homes
- Evaluate the need for construction moratoria, reconstruction phasing, and other policies to pace construction
- Evaluate impacts to hotel and motel properties and identify vacancies and room rates
- Coordinate with emergency shelters to facilitate the transition of shelter clients into transitional housing by sharing information on available temporary and short-term options, such as available hotel/motel rooms
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

HOUSING LRSF TASK CHECKLISTS

Short-Term Recovery

- Coordinate outreach to provide displaced residents with information about available transitional and short term housing options
- Work with WA Department of Insurance to monitor the pace of claims
- Monitor the progress and pace of home repairs, permitting, and occupancy
- Work with federal partners and case managers to monitor the pace of Individual Assistance applications and disbursements
- Identify temporary housing options and sites, which may include conventional solutions and/or more unconventional solutions (e.g. collaboration with hotel chains, Airbnb hosts, and neighbor home shares)
- Work with Natural Resources LRSF to identify opportunities for placement of temporary structures, such as tents and mobile homes on public property
- Coordinate information sharing with VOAD partners and the Health and Social Services LRSF to ensure displaced residents are connected to available resources
- Develop a public education campaign to raise homeowners' awareness of reconstruction scams and unscrupulous practices by contractors
- Coordinate with nonprofits and VOAD partners that provide housing assistance programs to support outreach and ensure the maximization of resources
- Ensure rebuilding activities are in accordance with codes. Collaborate on public outreach if conflicts arise
- Provide staffing and subject matter expertise at community resource and information centers to provide housing resources, information, and referrals
- Develop recommendations related to housing reconstruction and relocation, such as phasing
- Identify long term housing needs, including affordable housing needs and potential recovery programs and strategies

HOUSING LRSF TASK CHECKLISTS

Long-Term Recovery

- Continue to provide staffing and subject matter expertise at community resource and information centers to provide housing resources, information, and referrals
- Ensure rebuilding activities are in accordance with codes. Collaborate on public outreach if conflicts arise
- Consider existing comprehensive plans, economic development plans, special district plans, and neighborhood plans to identify potential focus areas for residential redevelopment
- Estimate costs associated with the implementation of long term housing programs, including buy-outs
- Monitor the processing of insurance claims, permits, and individual assistance disbursements
- Develop reports and analysis on housing availability and needs to share with potential inventors, local real estate developers, and apartment and home builder associations
- Develop data driven recommendations for allocating public funding to address long term housing needs
- Identify and/or establish programs to provide technical assistance and financial tools that assist homeowners in rebuilding or relocating
- Coordinate with local Housing Authority and advocacy organizations to monitor the supply of affordable housing and Section 8 vouchers
- Explore incentive programs and/or enhanced zoning or building code regulations to promote the reconstruction of housing developments that incorporate stronger building design

ECONOMY

PURPOSE

The Economic Local Recovery Support Function (LRSF) integrates expertise to help local and regional governments and the private sector sustain and/or rebuild businesses and employment and develop economic opportunities that result in sustainable and economically resilient communities after an incident. Economic Recovery is the ability to restore economic activities to a healthy state and develop new opportunities that result in a sustainable and economically viable community.

OBJECTIVES

- Identify and leverage available funds and services to meet the needs of the impacted community
- Serve as a vehicle for supporting coordination, information sharing, communication and collaboration in both pre- and post-disaster timeframes.
- Work with local, tribal, and state governments, nonprofits and the private sector to produce a sound economic recovery strategy and enhance community resilience at the local and regional level.
- Convene appropriate partners and stakeholders to achieve representation on the RSF to obtain a common operating picture of recovery activities being conducted and resources available to support the impacted community.
- Support existing recovery organizations and encourage the development of local long-term recovery organizations/groups through technical assistance, best-practice identification and sustained liaison engagement.

LINES OF EFFORT

- Business Support
- Workforce Support
- Business Recovery Centers

COORDINATION

The work of the Economy LRSF is tightly connected to the Housing LRSF. Much can be done to prepare for economic recovery by identifying financial mechanisms that can be layered to support recovery costs, and to strengthen affordable housing programs to reduce unmet needs that would otherwise be increased by the event of a fire.

ECONOMY LRSF TASK CHECKLISTS

Pre-Fire Activities

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

ECONOMY LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
 - Summary of the recovery organization and active committees
 - Involvement of outside agencies, stakeholders, and organizations
 - Review current incident updates, plans and recovery plans
 - Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
 - Provide support to local businesses to repair, reconstruct, and resume operations so that they can remain in the area
 - Develop public-private partnerships to encourage reinvestment in the local economy and recruit new businesses to the area
 - Help local residents return to work by providing referrals and resources
 - Collaborate with the private sector to develop economic recovery strategies that leverage existing economic development plans and increase economic resiliency to future disasters
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity. Coordinate with other LRSFs or LTRG communication team as needed
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

ECONOMY LRSF TASK CHECKLISTS

Transition from Suppression to Recovery (Cont.)

- Review damage assessments to understand the operational status of current businesses to determine which are still operating, which had to close, and which can reopen with available resources and support
- Assess potential for commercial areas to be used as staging area for equipment, debris removal, etc.
- Coordinate with the Infrastructure LRSF as needed to prioritize support to reestablish essential commercial services (e.g. food, fuel, pharmaceuticals, and banks) in locations near population concentrations
- Assess impacts to local workforce, including staffing levels for key sectors
- Coordinate with state resources to determine availability of Small Business Association funds, and the need for Business Recovery Centers
- Staff Disaster Recovery Center or Business Recovery Center as needed to support local businesses and workforce
- Establish contact for business and workforce needs to collect up to date information and identify unmet needs as they emerge

ECONOMY LRSF TASK CHECKLISTS

Short-Term Recovery

- Work with commercial property management companies to identify available facilities that could be used for the temporary relocation of essential businesses
- Support local businesses to leverage nontraditional resources that may provide recovery capabilities
- Establish, staff, and provide resources to service centers and information centers to distribute information on available programs and financial assistance from Small Business Administration (SBA), USDA, and other sources
- Establish, staff, and provide resources to service centers and information centers to distribute employment resources and referrals
- Assess the need to establish local Business Recovery Centers and identify possible locations. Coordinate logistical needs for establishment and operation, and coordinate with state and federal partners to staff them
- Coordinate with major employers in the area to provide workforce transportation services if normal transportation and public transit options are limited
- Coordinate with major employers in the area to provide temporary workforce housing to locate employees closer to employer facilities
- Engage regional partners to understand larger business context and how and where to support displaced workforce
- Coordinate with natural resources and infrastructure LRSF as appropriate to prioritize seasonal crops or market goods for support.
- Assist agriculture and forestry to find local markets as needed and possible
- Identify opportunities for the displaced workforce to participate in recovery efforts
- Coordinate with business insurance providers to disseminate information about benefits, limitations, proper documentation for insurance claims
- Coordinate with social service providers to promote public awareness of available resources and services for employee health and wellness, childcare, and dependent care
- Coordinate with the Health and Social Services LRSF to communicate social service provisions to workforce and employers

ECONOMY LRSF TASK CHECKLISTS

Long-Term Recovery

- Continue to operate BRCs until they are no longer needed
- Work with business insurers to monitor insurance premiums and coverage to facilitate timely repair and restoration of damaged businesses
- Identify public-private partnerships and sources of funding to support local economic recovery
- Work with the SBA and lenders to monitor commercial credit availability and identify and address credit and lending gaps that may delay business repair and resumption efforts
- Work with commercial real estate brokers to match displaced businesses with available commercial space
- Coordinate with businesses to determine what services and sectors are at risk of leaving and what resources are needed to ensure they remain in the area
- Develop public outreach campaigns encouraging residents to shop at local businesses when possible
- Work with infrastructure and housing LRSF to allow businesses to reopen and balance workforce return and housing availability
- Work with agriculture and timber producers to secure natural resource business repair and crop viability, etc.
- Coordinate with infrastructure and natural resources LRSF as needed to support tourism businesses and operators reopening as possible
- Identify opportunities to provide incentives to businesses for remaining in the area
- Coordinate with major employers, placement companies, and job-training companies to provide training, resources, information, and placement services for area residents
- Promote hiring of area workers and local contractors for recovery activities (e.g. construction and related fields)
- Support new businesses and opportunities as possible for new workforce and business development in post-fire environment

CULTURAL RESOURCES

PURPOSE

This LRSF works to coordinate and facilitate the programs, resources and technical assistance in order to identify, protect and determine long-term recovery treatment for artistic, cultural and historic resources in the affected areas, in compliance with applicable environmental laws and executive orders following a disaster. These resources are comprised of objects, sites, records, manuscripts, photographs and other materials illustrative of the cultural, artistic and natural history of the area, as well as the facilities that support them; buildings, sites, structures, districts, landscapes and traditional cultural places that are eligible for the National Register of Historic Places and/or have attained a local designation as historically significant; and resources that have artistic, cultural and historic significance to a Native American tribe.

This LRSF recognizes these artistic, cultural and historic resources as essential to high quality of life, strong community identity and what people deem as important to pass along to future generations. This LRSF may, if appropriate, also work to support the recovery of culturally important tourist areas, recreation sites, and other locally meaningful places.

OBJECTIVES

- Implement measures to protect and stabilize records and culturally significant documents, objects and structures.
- Mitigate the impacts to and stabilize the natural and cultural resources and conduct a preliminary assessment of the impacts that identifies protections that need to be in place during stabilization through recovery.
- Complete an assessment of affected natural and cultural resources and develop a timeline for addressing these impacts in a sustainable and resilient manner.
- Preserve natural and cultural resources as part of an overall community recovery that is achieved through the coordinated efforts of natural and cultural resource experts and the recovery team in accordance with the specified timeline in the recovery plan

LINES OF EFFORT

- Tourism
- Parks and Recreation
- Historic Preservation
- Community Arts

COORDINATION

This LRSF works closely with regional, state, tribal, and federal partners as is most relevant and appropriate.

CULTURAL RESOURCES LRSF TASK CHECKLISTS

Pre-Fire Tasks

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

CULTURAL RESOURCES LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
 - Summary of the recovery organization and active committees
 - Involvement of outside agencies, stakeholders, and organizations
 - Review current incident updates, plans and recovery plans
 - Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
 - Restore and preserve culturally and historically significant buildings, monuments, and places
 - Coordinate with private sector companies, conservation groups, and nonprofit organizations to assist with recovery activities
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity. Coordinate with other LRSFs or LTRG communication team as needed
- Support response operations to stabilize disaster impacts to cultural resources and prevent further damage
- Participate in damage assessment activities as requested, to evaluate disaster impacts to cultural resources (e.g. parks, open spaces, museums and galleries, performing arts venues, landmarks, etc.)
- Coordinate with the damage assessment team to obtain status of historic properties
- Coordinate stabilization efforts to salvage historic sites that are not completely destroyed
- Coordinate the secure removal and storage for historic artifacts to prevent further damage
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

CULTURAL RESOURCES LRSF TASK CHECKLISTS

Short-Term Recovery

- Identify repair and restoration needs for culturally significant structures, documents, and objects. Estimate needed local, state, and federal resources
- Develop and disseminate public messaging for how to access or protect cultural resources during cleanup activities
- Prioritize the reopening of libraries and other popular public spaces that can serve as recovery information centers and internet access hubs
- Work with Housing LRSF to identify parks and open space that can be temporarily repurposed for recovery efforts such as parking for mobile homes, equipment staging, donation storage and distribution, and information centers
- Coordinate stabilization efforts to salvage historic sites that are not completely destroyed
- Provide owners of historic buildings with information for repair and restoration in accordance with historic preservation guidelines

CULTURAL RESOURCES LRSF TASK CHECKLISTS

Long-Term Recovery

- Prioritize the repair of popular community facilities such as sports fields and recreation centers, to support the well-being of residents
- Coordinate public engagement opportunities with residents to identify opportunities for improving local arts and recreation programs and facilities during recovery
- Identify ways that private donors, endowments, and philanthropic organizations can support recovery projects that expand arts and cultural programs
- Utilize abandoned structures and vacant shop windows for visual art displays and identify vacant lots and other outdoor sites to locate community projects and gathering spots
- Leverage existing mobile programming, such as library bookmobiles to bring arts and culture to neighborhoods and community gatherings

NATURAL RESOURCES

PURPOSE

The Natural Resources Local Recovery Support Function coordinates and facilitates programs, resources, and technical assistance that mitigates, protects, preserves, conserves, rehabilitates, and restores identified natural resources in the county or region in compliance with applicable environmental laws and orders following a disaster. Natural resources recovery includes assessing and addressing impacts to identified species, coastal intertidal zones, freshwater and saltwater wetlands and waterways, watersheds, agricultural and forested lands and grassland. The NR Local Recovery Support Function is designed to be used in any county or region, including within urban environments, and to coordinate with other local or regional recovery support functions. This includes providing and maintaining a platform for communication and data sharing with other recovery support functions as well as with the public to effectively support local and regional natural resource recovery as appropriate.

CORE CAPABILITY

Protect natural resources and properties through appropriate planning, mitigation, response and recovery actions, to preserve, conserve, rehabilitate, and restore them in accordance with post-disaster community priorities and best practices and in compliance with applicable environmental laws and orders.

OBJECTIVES

- Establish Communication
- Support Damage Assessments
- Provide Technical Assistance
- Support long-term environmental and natural resources restoration and recovery

COORDINATION

The Natural Resources Local Recovery Support Function should have an active participant on the local Recovery Committee or Long Term Recovery Group to share information back and forth between LRSF and the executive committee. The tasks involved in NR LRSF are closely tied to the Infrastructure Local Recovery Support Function, and may be closely connected with the Economic Local Recovery Support Function, especially in rural areas, as well as with the Community Planning and Capacity Building LRSF when working on damage assessments and debris management in natural resource areas.

The work of the NR LRSF is highly cross jurisdictional, and is best supported by developing trust among partners at local, regional, and state scales before a hazard event occurs. The more work done before a fire to build relationships the better. Many conservation groups already work well together, but identifying places where roles and responsibilities are not clear, overlap, or are vacant is an important task before the fire.

NATURAL RESOURCES LRSF TASK CHECKLISTS

Pre-Fire Tasks

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

NATURAL RESOURCES LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
 - Summary of the recovery organization and active committees
 - Involvement of outside agencies, stakeholders, and organizations
 - Review current incident updates, plans and recovery plans
 - Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall objectives for the Natural Resources LRSF and update as needed:
 - Conduct a preliminary assessment of the impacts and identify protections that need to be in place during stabilization through recovery
 - Mitigate the impacts to and stabilize natural resources
 - Complete a detailed assessment of affected natural resources and develop a timeline for addressing these impacts in a sustainable and resilient manner
 - Preserve natural resources as part of an overall community recovery that is achieved through the coordinated efforts of natural resource experts and the recovery team in accordance with a specified timeline
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity. Coordinate with other LRSFs or LTRG communication team as needed
- Support suppression repair activities to stabilize disaster impacts to environmental resources and prevent further damage
- Identify subject-matter experts to assist with damage assessments and evaluate disaster-related impacts to environmental resources
- Provide subject-matter experts to evaluate impacts to agricultural, timber, and other assets
- Support debris management operations to ensure that they do not cause environmental damage (such as a release of hazardous substances)
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

NATURAL RESOURCES LRSF TASK CHECKLISTS

Short-Term Recovery

- Provide local representatives to the joint Preliminary Damage Assessment (PDA) team, as needed, to evaluate disaster-related impacts to environmental resources
- Identify environmental repair and restoration needs and available personnel assets. Estimate local, state, and federal resource requirements
- Provide ongoing support to debris management operations to ensure that they do not cause environmental damage (such as a release of hazardous substances)
- Identify agricultural and forestry repair and restoration needs and available support programs. Estimate gaps in funding to coordinate with unmet needs committee
- Assess availability of local contractors and resources for agricultural, forestry, and other natural resource repair. Estimate gaps in workforce to coordinate with Economy LRSF
- Coordinate with Infrastructure LRSF to identify status of key roads, water resources, and other lifelines that will impact restoration and repair efforts for agriculture, forestry, and other natural resources
- Conduct ongoing monitoring and testing for potential contamination of soil, water, etc
- Coordinate with state and federal agencies to ensure compliance with environmental regulations
- Communicate the importance of adhering to proper environmental regulations and development processes to property owners, infrastructure holders, contractors, builders, and others.
- Develop and disseminate public messaging for preventing environmental contamination during residential and business cleanup activities
- Develop and disseminate public messaging about agricultural and forestry repair and restoration programs and support
- Work with CPCB LRSF to identify open space or suitable areas that can be temporarily repurposed for recovery efforts such as parking for mobile homes, equipment staging, donation storage and distribution, and information centers

NATURAL RESOURCES LRSF TASK CHECKLISTS

Long-Term Recovery

- Revise long term recovery goals as needed in alignment with public input and related plans (CWPP, reforestation, hazard mitigation, county comprehensive plan, etc.)
- Update related plans accordingly to reflect any new goals, mitigation, restoration, stewardship, land use needs and opportunities to implement during recovery
- Coordinate with local organizations on need and opportunities for volunteer management, replanting, seed collection, and other environmental stewardship opportunities
- Continue public outreach to promote environmental stewardship during recovery efforts
- Coordinate with partners and Economy LRSF on trail reopening and access to natural resource areas in various jurisdictions
- Continue providing support to debris management operations to ensure that they do not cause environmental damage (such as a release of hazardous substances)
- Continue monitoring and testing for potential contamination of soil, water, etc.
- Continue monitoring and assessing watershed health, landslide potential, and post-fire flooding potential
- Develop and implement an action plan with identified restoration project and programs (e.g., cleanup of waterways, reconstitution of wetlands, conversion of flood-prone areas to open space). Outline implementation actions, costs, and timeline. Ensure all projects and programs comply with state and federal regulatory requirements and receive proper approvals
- Identify federal, state, NGO, and private programs and/or funding opportunities to implement the action plan
- Coordinate with state and federal resources to manage any necessary review processes.
- Support Public Assistance (PA) projects, as applicable
- Proactively advise and support other LRSFs or recovery committees in meeting environmental requirements
- Coordinate public engagement opportunities with residents to identify opportunities for improving natural resource availability and environmental stewardship

INFRASTRUCTURE

PURPOSE

Restore and sustain essential services (public and private) to maintain community functionality

Develop a plan with a specified timeline for redeveloping community infrastructures to contribute to resiliency, accessibility and sustainability

Provide systems that meet the community needs while minimizing service disruption during restoration within the specified timeline in the recovery plan

OBJECTIVES

- Communicate infrastructure restoration status.
- Coordinate requests for governmental assistance in expediting restoration of basic/essential systems and services.
- Coordinate and communicate recovery actions with other federal, state, tribal and/or regional government RSFs or their equivalents.
- Provide technical assistance for identifying and prioritizing critical infrastructure systems and assets.
- Identify and address legal, policy and programmatic requirements that potentially limit efficient recovery.
- Identify dependencies and interdependencies of critical infrastructure sectors that influence restoration priorities.
- Identify upstream, internal and downstream dependencies of critical infrastructure and the potential for cascading or escalating effects that hinder the recovery of a community. This includes considerations for how people with disabilities and other access and functional needs may rely on certain critical infrastructure to maintain quality of life (e.g., assistive technology, language access translational services, paratransit services, etc.).
- Create and participate in a multi-agency, inter-jurisdictional long-term recovery planning process.
- Include other infrastructure owners and operators and related service providers in planning at all levels.
- Incorporate the concepts of regional infrastructure resiliency in infrastructure rebuilding efforts.

LINES OF EFFORT

- Damage Assessment
- Debris Management
- Transportation
- Utilities
- Public Facility Repair

COORDINATION

Coordinate closely with the Housing, Natural Resources, and Economy LRSFs as well as all regional, state, and federal partners.

INFRASTRUCTURE LRSF TASK CHECKLISTS

Pre-Fire Activities

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

INFRASTRUCTURE LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
- Summary of the recovery organization and active committees
- Involvement of outside agencies, stakeholders, and organizations
- Review current incident updates, plans and recovery plans
- Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
- Perform damage assessments of infrastructure assets and oversee repairs and reconstruction
- Evaluate infrastructure recovery needs and required resources and capabilities
- Oversee debris management
- Restore mobility and critical services, including utilities and transportation
- Consider long-term resilience and the function of structures and systems during the rebuilding of public facilities and other infrastructure systems
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity. Coordinate with other LRSFs or LTRG communication team as needed

INFRASTRUCTURE LRSF TASK CHECKLISTS

Transition from Suppression to Recovery (Cont.)

- Continue to maintain proper cost documentation processes to ensure eligibility for reimbursement
- Continue damage assessments of public facilities water and wastewater infrastructure, roads, bridges, etc. Detail damages to the extent possible
- Protect public safety by identifying structures or areas for which access should be restricted
- Prepare maps locating infrastructure damages, power outages, road closures, and other conditions
- Identify priorities for repairs to damaged infrastructure that impedes efforts to provide entry or essential services to disaster-affected areas
- Continue coordination of response phase power restoration activities and support utility companies as requested
- Identify priority areas for restoration of systems that support the safety and welfare of vulnerable populations (e.g. electric, power, and water systems for hospitals and healthcare facilities)
- Conduct debris removal activities with appropriate equipment. Activate debris management contract if applicable and oversee implementation of debris removal operations by contractor for collection, disposal, and monitoring of debris
- Conduct roadway and public right-of-way debris removal
- Provide utility restoration timelines and service outage information to the public
- Coordinate repairs and interim provisions to establish safe ingress and egress routes for response vehicles and equipment
- Provide ongoing public status updates on the accessibility of roads and bridges and a timeline for re-entry
- Conduct priority repairs to inroads for healthcare facilities and providers, supermarkets, home improvement stores, and gas stations to support continuity of supply chains and public re-entry into the area
- If road capacity is constrained, limit access by private vehicles and/or work with local bus networks to expand public transit service and add additional routes
- Coordinate around suppression repair, especially for roads damaged by bulldozers or other heavy equipment
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager
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INFRASTRUCTURE LRSF TASK CHECKLISTS

Short-Term Recovery

- Continue proper cost documentation of all infrastructure recovery efforts to ensure eligibility for reimbursement
- Prepare for the arrival of state and federal agencies to conduct the joint Preliminary Damage Assessment (PDA). Provide local representatives and qualified engineers to accompany PDA teams. The local representatives are responsible for ensuring that all damaged areas, estimated repair costs, insurance entitlements, and hazard mitigation opportunities are identified.
- Provide transportation for PDA teams. Secure large capacity vehicles that can accommodate up to six passengers
- Continue utility restoration activities and provide information on utility restoration timelines, service outages, and utility payment relief programs to the public
- Continue implementation of departmental continuity of operations plans as long as necessary
- Coordinate debris removal activities, including oversight of contractors
- Provide information on proper disposal and recycling programs and processes to residents and businesses
- Work with the Economy LRSF to coordinate with private businesses that provide key parts of the supply chain, including fuel and transportation services, to identify recovery support needs
- Determine the level of insurance coverage for impacted structures
- Consider alternative uses for existing transportation infrastructure, such as enabling pedestrian or bicycle transportation on roadways
- Complete repairs to local roads through public works and contract support. Coordinate with the state department of transportation to make repairs to state roads.
- Coordinate procurement and contracting for significant repairs to roads and other locally owned transportation infrastructure
- Coordinate engineering surveys of major damage, identify repair and reconstruction needs, and estimate associated costs
- Complete minor repairs to facilities through existing city and county maintenance staff
- Work with the communications team to provide ongoing updates to the public about the status of public facilities and the timeline for reestablishing operations
- Coordinate procurement and contracting for significant repairs that exceed local capabilities
- Review damage assessments of individual resources and aggregate this information to understand damage by neighborhood and asset type across the jurisdiction

INFRASTRUCTURE LRSF TASK CHECKLISTS

Long-Term Recovery

- Continue proper cost documentation of all infrastructure recovery efforts to ensure eligibility for reimbursement
- Coordinate Public Assistance program activities with FEMA (if applicable)
- Provide the public with periodic updates on infrastructure status until operations and services are fully restored
- Coordinate debris removal activities, including oversight of contractors
- Oversee debris disposal site capacity issues
- Coordinate with the Natural Resources LRSF, US Army Corps of Engineers, and any involved state agencies responsible for clearing debris from waterways as necessary
- Coordinate engineering surveys of major damage, identify repair and reconstruction needs, and estimate associated costs
- Coordinate procurement and contracting for significant repairs that exceed local capabilities
- Work with the Housing LRSF to identify hardening and mitigation opportunities to incorporate into reconstruction plans. Consider projects included in the most up to date local Hazard Mitigation Plan
- Coordinate repairs, reconstruction, and restoration of critical utilities infrastructure. If conducting a large scale repair program, ensure that close scrutiny of costs and quality of repairs are maintained throughout the program
- Identify hardening and mitigation opportunities to incorporate into reconstruction plans. Encourage investment in redundant assets to maintain communications and supply temporary services
- Coordinate repairs and reconstruction of roads and bridges. If conducting a large-scale repair program, ensure that close scrutiny of costs and quality of repairs are maintained throughout the program
- Provide ongoing public updates on the operating status of transportation infrastructure and public transit service
- Work with the CPCB LRSF to integrate sustainable transportation strategies into recovery efforts and identify opportunities to support multi-modal transportation systems
- Manage capital projects as needed

HEALTH & SOCIAL SERVICES

PURPOSE

The Health and Social Services LRSF overlaps with and supports other critical community components such as housing, jobs, schools, infrastructure and the economy. This LRSF usually unites the efforts of a wide variety of partners, working especially closely with VOAD and COAD members. By bringing them together under one LRSF, this group provides a platform for health and social services entities to leverage their resources, identify community needs, share information and create unified recovery priorities. Other LRSFs may incorporate messaging, information, and alerts from this LRSF into their own work.

Other functions of this LRSF include providing mental health support to impacted community members as well as recovery staff, tracking and supporting unmet needs, and supporting case management.

OBJECTIVES

- Identify affected populations, groups and key partners in short-term, intermediate and long-term recovery.
- Complete an assessment of community health and social service needs; prioritize these needs, including accessibility requirements, based on the whole community's input and participation in the recovery planning process; and develop a comprehensive recovery timeline.
- Restore health care (including behavioral health), public health and social services functions.
- Restore and improve the resilience and sustainability of the health care system and social service capabilities and networks to promote the independence and well-being of community members in accordance with the specified recovery timeline.

LINES OF EFFORT

- Healthcare Systems
- Mental Health Services
- Unmet Needs
- Donations & Volunteers

COORDINATION

The Health and Social Services LRSF provides a broad range of functions and supports a diverse array of partnerships to meet the needs of the whole community. Because of the broad base of services provided by this LRSF, it will need to coordinate with many of the other activated LRSFs. This could include sharing messaging with those LRSFs to increase awareness of resource availability; it could also include working with the other LRSFs to identify and coordinate around unmet needs.

HEALTH & SOCIAL SERVICES LRSF TASK CHECKLISTS

Pre-Fire Activities

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

HEALTH & SOCIAL SERVICES LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
 - Summary of the recovery organization and active committees
 - Involvement of outside agencies, stakeholders, and organizations
 - Review current incident updates, plans and recovery plans
 - Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
 - Manage donations and volunteers effectively
 - Coordinate individual and family services that support recovery
 - Ensure the needs of vulnerable populations are addressed
 - Provide health information and medical services to disaster survivors
 - Support education institutions as they recover
 - Provide easily accessible recovery information and resources to the public
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity. Coordinate with other LRSFs or LTRG communication team as needed
- Disseminate public health directives related to disaster impacts
- Support local healthcare providers with patient tracking and reunification efforts if requested
- Work with local healthcare networks and providers to disseminate public messaging on the status of operations
- Support points of distribution operations initiated during the response phase and disseminate information to the public on emergency commodities distribution areas
- Coordinate with healthcare providers to establish mobile locations for providing medical assistance, if requested
- Continue mass care operations initiated during the response phase until they are no longer needed
- Identify active VOAD partners, share information about relief operations, and develop consistent public messaging about available support

HEALTH & SOCIAL SERVICES LRSF TASK CHECKLISTS

Transition from Suppression to Recovery (Cont.)

- Work with the communications team to disseminate information to the public on emergency commodities distribution areas for water, ice, food, hygiene, and sanitation products
- Collaborate with local NGOs, VOAD, and faith-based communities to assist with donations management, volunteer management and casework.
- Disseminate frequent and consistent donations management public messaging to discourage unsolicited commodities donations and redirect donors to cash donations or needed items
- Evaluate the need for a local disaster fund to receive financial donations and coordinate with a local community foundation or other nongovernmental partner with the capability to serve as a central point to collect cash donations
- Establish communication with childcare centers, schools, and universities in the affected area to understand the extent of physical damages and anticipated impact on operations
- Coordinate the consolidation and/or deactivation of schools used as emergency shelters
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

HEALTH & SOCIAL SERVICES LRSF TASK CHECKLISTS

Short-Term Recovery

- Support demobilization of emergency shelters, including gathering information on recovery needs of families and individuals leaving the shelter
- Stand up and manage local Disaster Recovery Centers or support federal Disaster Recovery Centers if a PDD is made.
- Work with communication team to provide information to the public about the location of and services at the Disaster Recovery Centers, and provide public information on available disaster assistance programs and who may qualify
- Coordinate with local social services agencies and organizations to provide mental health services and referrals to disaster survivors
- Coordinate with local organizations that provide services to vulnerable populations (e.g. those with disabilities and access and functional needs, seniors, children, and those with LEP) to provide relief services and disseminate information
- Ensure all service delivery areas are accessible for people with disabilities and others with access and functional needs, including information and assistance centers. Consider language issues when crafting public messaging or printed information
- Coordinate available animal care, temporary animal sheltering, and animal reunification resources through both nonprofit organizations and local governmental animal services entities
- Coordinate community door-to-door needs assessments, if necessary
- Coordinate with local community NGOs and VOAD to ensure available resources are communicated with affected communities
- Ensure continuity of social services programs and coordinate with WA Health and Human Services for additional resources
- Provide support to local school districts to maintain continuity of services, reestablish operations, and disseminate public messaging related to closures
- Coordinate with local and regional education entities to identify temporary, alternative and/or supplemental locations for schools as needed
- Continue donations and volunteer messaging, identify issues with unsolicited donations and volunteers, and identify strategies to redirect potential donors to cash contributions
- Establish a local disaster fund to receive financial donations, if necessary
- Coordinate with VOAD or COAD members for assistance with donations management, available resources and volunteer management
- Engage local NGOs and faith based organizations that can help with collecting, sorting, storing, transporting, and distributing unsolicited donations
- Coordinate with local NGOs and VOAD members and volunteers to combine activities like training, deployment, and management
- Continue to disseminate disaster related public health information as needed

HEALTH & SOCIAL SERVICES LRSF TASK CHECKLISTS

Long-Term Recovery

- Continue to support staffing, resources, and logistics for local information centers and/or DRCs
- Maintain ongoing relationships with VOAD, nonprofits, and faith based organizations to coordinate recovery assistance efforts
- Work with neighborhood leaders, case workers, and VOAD and COAD partners to gather information on unmet needs of the community and identify strategies, programs, and resources to address them
- Work with the communications team to provide information and referrals about available community resources and assistance to the public
- Continue donations and volunteer messaging, identify issues with unsolicited donations and volunteers, and identify strategies to redirect potential donors to cash contributions
- Coordinate with local VOAD for assistance with donations management, available resources, volunteer management, and public messaging
- Engage local NGOs and faith based communities that can help with collecting, sorting, storing, transporting, and distributing unsolicited donations
- Support operation of a local disaster fund to receive financial donations, if established
- Collaborate with local nonprofits that routinely work with volunteers to identify potential recovery activity volunteer opportunities
- Support local organizations to provide community health services, including mental health services
- Maintain effective public health outreach and communications related to recovery impacts
- Monitor and maintain human and animal disease surveillance
- Identify and advocate for public-private funding to meet the physical and behavioral health needs of vulnerable populations

COMMUNITY PLANNING & CAPACITY BUILDING

PURPOSE

Support governmental capacities of disaster-impacted communities and helps them plan for, manage and implement disaster recovery activities. The CPCB LRSF participants provide recovery planning at a local level to enhance the work of other LRSFs

Additionally, the CPCB LRSF identifies and leverages existing programs to support the recovery of the local jurisdiction and address recovery gaps identified by other LRSFs and the impacted community members. This is accomplished through coordination and collaboration to identify possible solutions.

The CPCB LRSF also coordinates with regional partners, nongovernmental partners, faith-based communities, private sector partners, public and private utilities, nonprofit and philanthropic organizations and state agencies to identify potential resources that support community recovery planning efforts and build capacity. Lastly, the CPCB LRSF maintains the principles of local primacy and whole community participation throughout the recovery process

OBJECTIVES

- Convene the core of an inclusive planning team (identified pre-disaster), which will oversee disaster recovery planning.
- Complete an initial recovery plan that provides an overall strategy and timeline, addresses all core capabilities and integrates socioeconomic, demographic, accessibility, technology and risk assessment considerations (including projected climate change impacts), which will be implemented in accordance with the timeline contained in the plan.

LINES OF EFFORT

- Planning
- Training
- Partnerships

COORDINATION

This LRSF, if utilized at the local level, can be a huge asset in connecting partners and creating effective collaboration, resource planning and communications planning in a pre-fire setting. It does not have to be led by a local office of emergency management, but may be a way to engage other local partners or collaboratives to support pre-fire readiness.

COMMUNITY PLANNING & CAPACITY BUILDING LRSF TASK CHECKLISTS

Pre-Fire Activities

- Identify key leads for LRSF
- Suggest critical lines of effort based on local context and needs
- Identify leads for each line of effort
- Participate in table top exercise or role play to work out activation protocols and test checklists
- Identify key plan alignments for the county (hazard mitigation plan, comprehensive plan, land use plan, capital improvement plan) to ensure availability and understanding and the potential for post-fire unmet needs. These will need to be transitioned or updated when creating recovery goals and setting timelines after an incident.
- Identify any other key regional and state contacts to build relationships with
- Support recovery financial planning through the provision of subject matter expertise as requested
- Review and update checklists as needed

COMMUNITY PLANNING & CAPACITY BUILDING LRSF TASK CHECKLISTS

Transition from Suppression to Recovery

- Assign a representative from this LRSF to the Recovery Committee or Longterm Recovery Group Executive Committee as appropriate
- Review and update this checklist
- Obtain a situation briefing and/or any special instructions from the Recovery Committee, Local Disaster Recovery Manager or other recovery authority
- Summary of the recovery organization and active committees
- Involvement of outside agencies, stakeholders, and organizations
- Review current incident updates, plans and recovery plans
- Clarify any issues with this groups assignments or activities
- Review LRSF membership to ensure all partners and key stakeholders are represented and recruit additional members as needed
- Review overall LRSF objectives
- Identify impacts to housing stock, short term and long term housing needs and displacement and relocation data
- If the disaster receives a federal declaration, coordinate with FEMA to implement short and long term housing solutions
- Collaborate with private sector entities to identify solutions for short term and long term housing
- Collaborate with the nonprofit community to identify housing solutions and address the needs of those displaced
- Work with recovery staff and partners to develop a briefing on current needs and issues, including:
 - Size and complexity of the incident
 - Situation
 - Expectations
 - Recovery activities
 - Special concerns
- Determine initial incident objectives and tactics
- Activate appropriate subcommittees, make assignments, and distribute relevant information
- Determine meeting cadence for initial planning time frame
- Decide on communication methods and staffing to create and share status reports on activity
- Use damage assessment data to identify the degree of impacts to residential areas
- Compare damage assessment data with pre-disaster housing inventories to estimate the needs for rental units, single family homes, and multi family homes
- Evaluate the need for construction moratoria, reconstruction phasing, and other policies to pace construction
- Evaluate impacts to hotel and motel properties and identify vacancies and room rates
- Coordinate with emergency shelters to facilitate the transition of shelter clients into transitional housing by sharing information on available temporary and short-term options, such as available hotel/motel rooms
- Prepare and submit a preliminary status report to the Recovery Coordination Group or Local Disaster Recovery Manager

COMMUNITY PLANNING & CAPACITY BUILDING LRSF TASK CHECKLISTS

Short-Term Recovery

- Coordinate outreach to provide displaced residents with information about available transitional and short term housing options
- Work with WA Department of Insurance to monitor the pace of claims
- Monitor the progress and pace of home repairs, permitting, and occupancy
- Work with federal partners and case managers to monitor the pace of Individual Assistance applications and disbursements
- Identify temporary housing options and sites, which may include conventional solutions and/or more unconventional solutions (e.g. collaboration with hotel chains, Airbnb hosts, and neighbor home shares)
- Work with Natural Resources LRSF to identify opportunities for placement of temporary structures, such as tents and mobile homes on public property
- Coordinate information sharing with VOAD partners and the Health and Social Services LRSF to ensure displaced residents are connected to available resources
- Develop a public education campaign to raise homeowners' awareness of reconstruction scams and unscrupulous practices by contractors
- Coordinate with nonprofits and VOAD partners that provide housing assistance programs to support outreach and ensure the maximization of resources
- Ensure rebuilding activities are in accordance with codes. Collaborate on public outreach if conflicts arise
- Provide staffing and subject matter expertise at community resource and information centers to provide housing resources, information, and referrals
- Develop recommendations related to housing reconstruction and relocation, such as phasing
- Identify long term housing needs, including affordable housing needs and potential recovery programs and strategies

COMMUNITY PLANNING & CAPACITY BUILDING LRSF TASK CHECKLISTS

Long-Term Recovery

- Continue to provide staffing and subject matter expertise at community resource and information centers to provide housing resources, information, and referrals
- Ensure rebuilding activities are in accordance with codes. Collaborate on public outreach if conflicts arise
- Consider existing comprehensive plans, economic development plans, special district plans, and neighborhood plans to identify potential focus areas for residential redevelopment
- Estimate costs associated with the implementation of long term housing programs, including buy-outs
- Monitor the processing of insurance claims, permits, and individual assistance disbursements
- Develop reports and analysis on housing availability and needs to share with potential investors, local real estate developers, and apartment and home builder associations
- Develop data driven recommendations for allocating public funding to address long term housing needs
- Identify and/or establish programs to provide technical assistance and financial tools that assist homeowners in rebuilding or relocating
- Coordinate with local Housing Authority and advocacy organizations to monitor the supply of affordable housing and Section 8 vouchers
- Explore incentive programs and/or enhanced zoning or building code regulations to promote the reconstruction of housing developments that incorporate stronger building design